

OVERVIEW

Robin (she/her) is a global health and human rights leader and advocate, cross-disciplinary organiser and mobiliser of people and ideas who has led significant cultural and organisational developments across sectors. Robin's broad understanding of AIDS, community responses, gender equality, global health and COVID underpins her activism, in particular with communities, as an implementer, adviser and donor in a broad range of places, having lived and worked in Africa and Asia as well as donor countries. Robin brings extensive experience leading organisations, facilitating work within the community-based sector, developing strategies and advancing policies through civil society, the UN and international systems, and with governments. Renowned for exceptional strategic planning and communication skills, and a big picture, visionary approach, Robin has leveraged her extensive networks to advance policies, build partnerships and found new movements and groups, notably the global SheDecides and Women4GlobalFund movements. Building on close to 40 years' work in AIDS, global health and gender equality, Robin was the first Head of Diversity and Inclusion at Brighton College. Robin currently serves as Vice Chair of the Technical Review Panel (TRP) of the Global Fund to fight AIDS, TB and Malaria; delivers partnerships for HIV prevention and SRHR integration, and on Long COVID, and is working on her new book about the two pandemics.

CORE SKILLS

- **Accomplished leader with nearly four decades' experience** working across AIDS, international development, gender equality, community responses, human rights, global health and women's health;
- **Inspiring leader** of organizations, people and partners, with an energetic, warm, passionate, inclusive, respectful and direct style that inspires, engages, motivates and empowers diverse, multicultural staff teams;
- **Substantial experience leading and managing complex organizations** and influencing a broad range of systems, structures and stakeholders; skilled at working across disciplines and cultures;
- **Exceptional communicator and negotiator** who enjoys the challenge of "selling" a compelling vision to global and local audiences, with a significant track record of securing long-term support and novel donors;
- **Flexible big picture thinker** with strong problem-solving skills and proven ability to co-create strategies, consulting and delivering consensus that is grounded and delivers results within a multi-cultural context;
- **Extensive wide-ranging networks, strong political awareness**, experience of working, inside & beyond communities, government, the UN and across the global development community;
- **Experienced facilitator, highly skilled at building and sustaining partnerships**, achieving consensus across diverse groups, translating strategies into concrete action, mobilizing and supporting new leaders;
- **Significant track record of resource mobilisation**, securing long-term support, and attracting novel donors;
- **Core strengths:** strategic vision, representation and communication, stakeholder management, resource mobilisation, advocacy and policy, external relations, change management, political awareness;
- **Respected for achieving lasting results** at organizational, country, regional & global levels.

PROFFESIONAL ROLES

Global Fund to fight AIDS, TB and Malaria (Global Fund) TRP Vice Chair

Geneva/Virtual
since 2020

Elected Vice-Chair of the Global Fund's independent Technical Review Panel (TRP), after a successful year as Focal Point for Human Rights and Gender Equality. As Vice-Chair, I share responsibility for overseeing, supporting, motivating and representing the membership of over 150 globally recognised technical experts working across diverse technical expert areas, and currently based in over 70 countries. These independent experts meet in periodic windows to review and assess funding requests for allocations (over US\$13 billion for Grant Cycle 7 - GC7, the 2023-2025 allocation period) to ensure that Global Fund investments are technically sound, strategically focused and poised for impact and sustainability. The TRP also provides an advisory role to the Global Fund Board, principally through reflection on Lessons Learned from the funding requests received. I chaired the Working Group (WG) of the TRP that delivered the most recent Observations Report (for GC6), the FCDO WG reporting to the UK government on efforts to increase prevention in GC6; the small group that prepared revised TRP Review Criteria to align with the new Global Fund Strategy; and the WG of TRP experts that advised on refining Application Materials for GC7. I champion gender equality, diversity and inclusion across the work and practices of the TRP, and also served as TRP representative to the Technical Evaluation Reference Group to ensure cross-fertilisation of work and continuous improvement.

8G Ltd Director

East Sussex, UK; Cape Town, South Africa
since 2018

Key projects:

- Consultant, International Planned Parenthood Federation (IPPF), mobilizing resources and partnerships to rollout and integrate new biomedical HIV prevention methods into IPPF service delivery platforms (2022 - current); preparing IPPF's "Snapshot Research" into implementation of the SDGs in eight countries (2017);

- Team Lead: *Building evidence-informed community advocacy*, supporting UNAIDS East & Southern Africa regional team to facilitate 7 community networks¹ to develop research and advocacy tools for shared impact;
- Strategic Advisor to the global *Women4GlobalFund movement* (co-founded 2013) diversifying funding, strengthening governance and enhancing communications;
- Co-founder and co-convenor *Global COVID Communities Board (GCCB)*, advocating for the meaningful involvement of people with Long COVID in global policy making, initially through ACT-A (ACT-Accelerator) alongside civil society advocates as well as donors; played a key role in the establishment and leadership of the GCCB to bring together individuals from communities directly affected by COVID, including living with Long COVID, in diverse countries in Asia and Africa to represent the broader voices of communities;
- Patient and Public Voice Partner *UK NHS Long COVID Taskforce, Accelerated Access Collaborative*, working with others to represent the diverse, often unmet needs of people living with Long COVID, engaging with a broad range of professionals from all disciplines to advocate to NHS England for national structures and local clinics to be established across the UK and for quality improvements;
- Facilitation of strategic processes and team lead to revise the *Governance Framework for the African Constituencies Bureau* (ACB) to the Board of the Global Fund; supporting ACB to expand their mandate to serve on the Boards of other global health agencies;
- Facilitation of multiple governance retreats, also providing advice on governance arrangements, including for the Developing Country NGO Delegation to the Global Fund Board (Mexico, 2023); the *Implementers Group to the Board* of the Global Fund (Dakar, Senegal; September 2019, and others inc. their first retreat in 2011);
- Co-convened *Power of Law, Power of People: Movement Lawyering for Global Justice* Conference (Bellagio, Italy; September 2019); keynote speech and essay (*Jonny and Me* – recalling debates with Jonathan Cooper OBE) exploring community mobilization and movement lawyering to deliver social justice and policy for the outcome book: *The Revolution will not be Litigated* (OR Books, pub. April 2023), as well as *related articles*.
- UK Covid-19 Correspondent, *Maverick Citizen*, *South Africa*.

Brighton College
Head of Diversity and Inclusion

Brighton, UK
2020–2021

Establishing new role, overseeing policies and practices to step up the range of approaches to embed equality, diversity and inclusion throughout the family of Brighton College schools.

Key Achievements:

- Comprehensive review to embed all aspects of diversity throughout the whole school curriculum, working with all disciplines to identify opportunities to revise teaching in core subjects;
- Co-led with pupils Asian Hate & COVID lessons; taught modules on Islam, the Holocaust, civil rights movement;
- Initiated supportive policies and interventions for gender diverse and gender exploring pupils;
- established “Explore Teaching Diversity Internships” for black, Asian and mixed heritage undergraduates and graduates exploring teaching careers, for women interested in STEM and men exploring primary teaching.

SheDecides Support Unit (SDSU)
(Co-)Lead

London, UK
2017–2019

Well described in *this article in the Guardian*, my role was central role to building the global SheDecides movement to be a progressive political movement driving change, fuelled by community action, with young people at its heart, bringing together diverse Champions and building community engagement to advance the rights of girls and women.

Key Achievements:

- Co-created and led the start-up phase of a new support team (SDSU);
- Within 18 months gathered over 120,000 friends of the movement in 183 countries across all regions;
- High impact communication strategy with a novel narrative to change social norms and unlock resources;
- Oversaw establishment, growth and expansion reaching out beyond donors to leaders in African countries;
- Developed and implemented the strategic direction, mobilising resources, securing active engagement & ownership across stakeholders, reaching a broad range of countries and regions;
- Created and supported a nimble, inclusive governance structure, and oversaw a complex move of fiscal hosts.

Partnership for Maternal, Newborn and Child Health (PMNCH)
Executive Director

WHO, Geneva, Switzerland
2015–2017

Key achievements:

- Leadership and management of a secretariat of 30+ staff, consultants and interns serving 700+ organizations from eight diverse constituencies (Academics, Research & Training Institutions; Adolescents & Youth; Donors & Foundations; Health Care Professionals; Multilateral agencies; NGOs; Partner governments; Private sector);
- Led a tough and successful Strategic Planning process, aligning PMNCH with the SDGs, the updated Global Strategy, and Every Woman Every Child movement, re-positioning the Partnership with a new role to secure independent accountability, expanded membership by over 100 new partners (15% growth), secured the meaningful engagement of youth and adolescents with a new, effectively resourced and structured constituency;
- Substantial resource mobilization, including business planning and budget oversight, attracting new donors and securing sustained growth (annual budget over \$12 million);

¹ African Men for Sexual Health and Rights (AMShER), African Sex Workers Alliance (ASWA), African Young Positives Network (AYP+), East Africa Trans Health and Advocacy Network (EATHAN), Gender DynamiX, Global Network of People Living with HIV (GNP+)

- Initiated and oversaw a Governance Reform process, including delivering a new staffing structure, re-deploying and recruiting team members for a lean effective, fit for purpose secretariat;
- Oversaw major consultations with 7000 stakeholders to shape the SDGs, and the updated Global Strategy on Women's, Children's and Adolescents' Health (launched at the SDG Summit) ensuring integration of multiple perspectives and voices, notably leaders from Africa, Asia & Latin America as well as youth and adolescents;
- Worked closely with the UN Secretary General (UNSG)'s office to communicate diverse stakeholder views and advocated for change on multiple senior bodies, including FP2020 Reference Group, Global Finance Facility Investors Group and SCG (UNSG's Strategy Coordinating Group) developing the updated Global Strategy.

**ASAP (AIDS Strategy, Advocacy and Policy)
Founder and Executive Director**

*Brighton, UK and South Africa
2010–2015*

Key achievements and projects:

- Established new community-based consultancy with offices in the UK and South Africa, recruiting over 30 highly skilled associates living with HIV and from key populations, from Africa, Asia, Europe and the US, managing their performance and supporting professional growth;
- Mobilized resources for a broad range of projects, selected to impact the quality of sustainable work at country level, and focused on AIDS, TB, malaria, global health, and women's health;
- Project management of diverse teams, working across continents and time zones, delivering high quality projects on budget & on time, for multiple clients (civil society, multilaterals, governments, and private sector).
- Design of new entities (eg Robert Carr civil society Network Fund, Women4GlobalFund)
- Resource mobilization (eg PMNCH, for Global Fund, including Communities Delegation);
- Strategic planning and global advocacy (eg mothers2mothers, MTV, UNICEF);
- Mentorship of CEOs and young professionals, facilitation and team building;
- Research and evaluations (eg UNAIDS, UN Women, MSF (Médecins Sans Frontières), The Lancet-UNAIDS Post-2015 Commission, Standard Chartered Bank).

**International AIDS Society (IAS)
Executive Director**

*Geneva, Switzerland
2009–2010*

Key achievements:

- Leadership of Secretariat, 40+ staff, consultants and interns, serving the global membership organization of 14,000 professionals from a broad range of scientific and health backgrounds, and working in 190 countries;
- New Strategic Plan, steering a participative strategic planning process with staff, Board and key stakeholders;
- Annual international conference; new evidence-based policy and advocacy activities and programmes;
- Substantial resource mobilization, secured recurrent funds for an annual budget over \$30million from governments, foundations, private sector and members;
- Initiated an organizational effectiveness process to re-shape the organization and address governance.

**DFID Southern Africa
Senior Regional Health and AIDS Adviser**

*Pretoria, South Africa
2007–2009*

Key achievements:

- Managed a portfolio of £115 million investments for Southern Africa, covering SADC (Southern Africa Development Community), and bilateral programmes in Angola, Lesotho and the Republic of South Africa;
- Devised and implemented innovative, flexible short-term £5m fund for new South African Health Minister Barbara Hogan to re-invigorate the health response and reverse historic denialist policies and mismanagement;
- Designed £25m long term support for Minister Dr Aaron Motsoaledi to scale up integrated programmes on HIV, and maternal & child health;
- Enhanced and developed innovative HIV programme in Lesotho working with the private sector to protect and promote health among highly vulnerable women working in the garment industry;
- Supported innovative behaviour communication strategies, scaled up regional funding for the multi-media programme Soul City to deliver programmes and capacity building across SADC;
- Finalized design of SADC-wide regional programme on access to medicines with Precious Matsoso;
- Re-shaped programme with government of Angola and UNICEF to focus on maternal & child health and HIV;
- Performance management of complex technical assistance programme working across several National Ministries and provinces in South Africa, sharpening the focus to deliver stronger results and greater impact;
- Designed new regional programmes of support for WHO Afro and sub-regional offices, UNAIDS East & Southern Africa programme and multi-donor support for key regional civil society networks;
- Built effective collaborative relationships with multiple donors working across SADC as well as in South Africa;
- Supported UK engagement in policies on health and AIDS in Southern Africa with high quality advice, integrating health issues into DFID's broader development, in particular trade & economic growth, work to ensure health enhancing sectors achieved results.

**DFID (UK Department for International Development)
Global AIDS Policy Team Leader**

*London, UK
2003- 2006*

Key achievements:

- Established and led first multi-sectoral global policy team on AIDS in the DFID headquarters Policy division;
- Regular briefings and strategic advice for Ministers, the Prime Minister and other government departments;

- Co-ordinated and delivered first government-wide strategy on AIDS, triggering global policies, eg Universal Access agreements (through G8 and UN resolutions);
- Established and convened first ever cross-Whitehall group on AIDS, and worked with other departments on key policy issues (eg TB and HIV screening for overseas students);
- Ensured Ministers were well supported to respond to extensive public interest in DFID position on AIDS, delivering quality responses to high volume of public enquiries, multiple parliamentary questions and debates;
- Represented the UK on delegations to the UN GA (General Assembly), UNAIDS and the Global Fund; advocating successfully for greater harmonization and alignment, to scaling up Human Rights-based responses to HIV, and for Global Fund reform processes;
- Led global processes resulting to improve performance at country level through better working across UN agencies and key donors in support of countries - UK lead to deliver "The Three Ones", and co-convening the *Global Task Team on Improving AIDS Coordination Among Multilateral Institutions and International Donors*;
- Developed and managed diverse team of 14+ staff and consultants from varied countries.

Australian Federation of AIDS Organisations (AFAO)

Sydney, Australia

Executive Director

1998- 2002

Key achievements:

- Led Australia's peak organization of 9 State AIDS Councils & four national key population-focused organizations, setting a new strategy for AFAO, diversifying organizational reach by securing sustainable funds to grow the organisation's future, at a time when it was unclear that it would continue;
- Developed and managed 40-person secretariat team in multiple locations, leading organizational change processes to secure a fit-for-purpose secretariat;
- Built quality communications strategy, with national media presence
- Represented AFAO's membership and the community response in the national partnership on AIDS;
- Advocacy with federal government: Department of Health and Aged Care, and AusAID
- Established international programme, financed by private donations and AusAID;
- Leadership roles on multi-sectoral *Australian National Councils*, including chairing the *HIV Committee* to deliver Australia's Fourth National Strategy on AIDS, including Hepatitis C and related diseases;
- Co-created HIV vaccine partnership with scientists, clinicians, private sector and public health leaders.

Terrence Higgins Trust

London, UK

Director of Health Promotion

1995- 1998

Key achievements:

- Drafted innovative new government strategy and secured innovative partnership with National Department of Health, for a community organization to deliver gay men's health promotion campaigns (in London and nationally), securing social contracting with the voluntary sector and major new funding;
- Led department of 16 staff & 350 volunteers (member of Senior Management Team);
- Innovated dynamic new campaigns for key populations, and for people living with HIV and AIDS;
- Representation, including multiple media appearances as spokesperson with broadcast & print media.

DGV, Commission of the European Communities

Luxembourg, Luxembourg

Consultant on AIDS, Drugs, NGOs

1991- 1992

Key achievements:

- Established new funding, partnerships, programmes and networks for Europe-wide action, notably foundational grants to the European AIDS Treatment Group (EATG);
- Undertook substantial external representation of EC Commissioner and EC interests.

Oxford City Council and Oxford Health Authority

Oxford, UK

AIDS Liaison Officer

1988- 1990

Key achievements:

- Coordinated new multi-stakeholder strategy, programmes and campaigns;
- Secured joint working across local authority and health authority partners, with university engagement.

Terrence Higgins Trust, Frontliners

London, UK

Buddy Coordinator, Adviser

1986- 1988

Key achievements:

- Supported Frontliners (the UK's national network of people living with ARC and AIDS) with guidance for social security benefits, living wills and advocacy materials;
- Developed and co-ordinated a new system to deliver training, support and deployment of hundreds of Buddies to provide one-to-one support for people with AIDS in the early (pre-treatment) AIDS years.

PUBLICATIONS

Books

- *Action on AIDS in UK communities*, Community Projects Foundation, 1990
- *Positive Practice: a guide to caring for families and children*, Health Visitors Association, 1994
- *Vamps, Virgins and Victims: How can women fight AIDS?* Cassells, 1996

Book chapters

- *Jonny and Me: Three decades debating change, the law & social movements*; in The Revolution will not be litigated, ed. Redford and Gevisser, OR Books, 2023
- *Global Health: An Early Case of Zoom*; in You're On Mute!, ed. Connock, Bite-Sized Books, 2020
- *The architecture of AIDS: building a movement, sustaining a response*; in AIDS Today, ed. Msimang; International HIV/AIDS Alliance, 2014
- *Dangerous Vessels: Feminism and the AIDS Crisis*; in ACTING ON AIDS: Sex, Drugs & Politics, ed. Oppenheimer & Reckitt; Serpents Tail, 1997
- *Treatment Update Positively Women: Living with AIDS*, ed. O'Sullivan, Thomson; Pandora Press, 1996

Recent articles

- *Criminalising abortion: why your body is still a battleground*, Gorna R, Maverick Citizen, 26 June 2022
- *The quarantine convert: balancing public health and human rights*, Gorna R, Maverick Citizen, 13 December 2021
- *Those who live in glass houses shouldn't smack travel restrictions on others: The real view from Britain's Covid-19 crisis*, Gorna R, Maverick Citizen, 29 November 2021
- *A life lived in pandemics: 40th Anniversary of AIDS*, Gorna R, The Independent, 15 June 2021
- *Long Covid guidelines need to reflect lived experience*, Gorna R, McDermott N, Evans S, Agyen L et al, The Lancet, 21 December 2020
- *Long Covid: Time for Action*, Gorna R, Nutland W, Shakya C, Tony Blair Institute for Global Change, 28 October 2020
- *Living with Covid-19 is an unpredictable roller coaster of a ride*, Gorna R, Daily Maverick, 18 June 2020
- *Rest in Power, Larry Kramer*, Gorna R, Maverick Citizen, 28 May 2020
- *Living with Covid-19 infection is weird as hell*, Gorna R, Maverick Citizen, 19 May 2020
- *Boris and the Great British Bungle*, Gorna R, Maverick Citizen, 14 May 2020
- *Covid-19: A hard truth – poverty kills*, Gorna R, Maverick Citizen, 6 May 2020
- *Covid-19 in the UK: Who cares for care workers?* Gorna R, Maverick Citizen, 27 April 2020
- *Lessons of AIDS for Covid-19: Don't sacrifice science for expediency*, Gorna R, Maverick Citizen, 9 April 2020
- *Underfunded and under pressure: Britain's NHS extends a helping hand to a country in intensive care*, Gorna R, Maverick Citizen, 7 April 2020
- *Opinion: How to build a SRHR movement*, Gorna R, Devex, 11 July 2019
- *Investing in sexual and reproductive health and rights of women and girls to reach HIV and UHC goals*, (Narasimhan M, Pillay Y, Garcia PJ, Allotey P, Gorna R, Welbourn A, Remme M, Askew I, Nordström A, Haufiku B) The Lancet, July 2018
- *Knowledge for effective action to improve the health of women, children and adolescents in the sustainable development era*, (Bustreo F, Gorna R, Nabarro D) WHO Bulletin, 2016
- *Latching On: Why Breast Is Best for Every Baby, Everywhere*, Huffington Post, February 2016; *Why We Must Break the Silence Around Stillbirths to Fulfill Our Pledge to Women and Children*, Huffington Post, January 2016
- *Women's, Children's, and Adolescents' Health Needs Universal Health Coverage*, The Lancet, December 2015
- *Fresh perspectives on maternal, child and adolescent health*, Devex, March 2015
- *Women's, Children's, and Adolescents' Health: Who Will Lead?* The Lancet, January 2015
- *AIDS: Transforming Global Health*, The Lancet, December 2014
- *The place of AIDS in a post-2015 world*, Huffington Post, September 2014
- *UK's Global Health Power Play*, Huffington Post, September 2013
- *Once Upon a Time in Gleneagles.....* Huffington Post, April 2013
- *Curing HIV in One Baby, Preventing HIV in Many...* Huffington Post, March 2013
- *Is an HIV free generation an achievable aim?* British Medical Journal, November 2012
- *Multiple articles in Journal of the International Association of Physicians in AIDS Care (US)*, National AIDS Bulletin (Australia), National AIDS Manual Newsletter (UK)
- **Editor:** *Demi-Mondaine: A magazine for the Immune-compromised woman, pub. IAPAC, 1993*

Reports (for ASAP Ltd)

- *Gender Based Violence and Gender Equality: A review* International HIV/AIDS Alliance, 2015 (with Anaïs Bertrand-Dansereau and Hilary Nkulu)
- *Achieving undetectable: what questions remain in scaling-up HIV virologic treatment monitoring?* Medecins San Frontiers, 2014 (with Jeff Hoover)
- *How can the experience of the AIDS response serve as a transformative force in global health and development?* UNAIDS and Lancet Commission, 2013 (with Minister Dr Aaron Motsoaledi, Ambassador Prof Mark Dybul)
- *Gender Equality Strategy Action Plan*, Global Fund, 2013 (with Anaïs Bertrand-Dansereau)
- *UNAIDS Engagement with Civil Society*, UNAIDS, 2013
- *Analysis of Gender-responsiveness of Global Fund Round 8 and 9 HIV Programs*, Global Fund, UN Women, 2012 (with Hanke Bokma de Boer-Nube)
- *Guidance for partnerships with civil society, including people living with HIV and key populations*, UNAIDS, 2011
- *Here for Good Health: An Independent Review of Standard Chartered Bank's Living with HIV Programme*,

- Standard Chartered Bank, 2011 (with Jeff Hoover, Marie Renaux)
- *Developing Harmonized Indicators for Measuring Progress on the Gender Equality Dimensions of HIV and AIDS*, UN Women, 2011

Other Reports

- *Women Like Us: Positively Women's Survey on the Needs and Experience of HIV Positive Women*, Positively Women, London, 1994
- *From Soho to Southend: Researching Sex Education Provision*, North Thames Health Authority, 1993

QUALIFICATIONS

M.A. (Hons) Theology, St John's College, Oxford University, 1994; 1987

Recent academic engagement includes:

- Keynote speech, *Communicating Risk and Uncertainty. Lessons Across Pandemics: From AIDS to COVID*, Cambridge Conference on Catastrophic Risk 2022, Jesus College, University of Cambridge, April 2022
- *The Role of the Arts and Humanities during a Pandemic*, Gibbs College of Architecture, University of Oklahoma, July 2020;
- *Living with Pandemics: Finding New Narratives*, TORCH (The Oxford Research Centre in the Humanities), Oxford University, May 2020
- Faculty, *Leadership Values and Leadership in the Third Sector*, Women's Leadership Programme, St John's College Oxford, February 2020, January 2019, February 2018
- Seminar Co-lead (with Mark Heywood), *Developing Strategies for the Protection of Human Rights: Health & Human Rights*, Bonavero Institute, Oxford University, September 2019
- Keynote lecture, *She Decides: Women and Bodily Autonomy*, Mansfield College Oxford, February 2019.

Management and leadership courses include Women's Leadership residential, Ashridge Business School; High Performance People Management, London Business School.

Languages: Fluent in English and French; conversational in Dutch, German and Italian.

PROFESSIONAL AND VOLUNTEER APPOINTMENTS

Leadership roles

- Centre for the Study of Existential Risk, Cambridge University, *Lessons from COVID-19, Expert Advisory Group Chair*, May 2022-current
- Global Fund to fight AIDS, TB & Malaria, *Technical Review Panel, Vice-Chair* November 2021-current
- Global Fund TRP, *Focal Point, Human Rights and Gender Equality experts*, November 2020-October 2021
- *Global COVID Communities Board, Founder and Co-Chair*, 2020-current
- St John's College, Oxford University, *Women's Network, Founder and Emeritus Chair*, 2016-current
- *Weekend Morning Writers*, co-founder and co-convenor, July 2020-current
- *Women4GlobalFund*, co-Founder and Strategic Adviser, 2013-2020
- *Australian National Council on HIV, Hepatitis C & Related Diseases: HIV Committee, Chair*, 1999-2001
- *Power of Law and the Power of People: Movement Lawyering for Global Justice, Co-Chair*, Bellagio, 2019
- *6th International Congress on AIDS in Asia & the Pacific, Co-Chair*, Melbourne, Australia, October 2001
- *12th World AIDS Conference, Co-Chair*, Geneva, Switzerland, July 1998

Trustee

- Orchid Project, 2014-15;
- CAFOD HIV Advisory Group, 2012-15;
- STOP AIDS UK, 2011-13;
- Red Hot AIDS Charitable Trust, 1994-96;
- National AIDS Manual, 1992-96
- European AIDS Treatment Group, (Co-founder) 1993-94;
- Terrence Higgins Trust, 1988-90

Fellowships

- Fellow of the RSA, London, UK, from 2021
- Bogliasco Foundation, Villa Bogliasco, Genova, Italy; January-February 2020
- Rockefeller Foundation, Bellagio Center, Lago di Como, Italy; March-April 2018

Member

- NHS Accelerated Access Collaborative, 2022-current;
- Global Fund Technical Evaluation Reference Group, 2021-2022;
- NHS Long COVID Taskforce (inc Research and Information sub-groups), 2020-2022;
- St John's College Oxford University, Development & Alumnae Relations Committee, 2016-2020;
- UNICEF HIV Experts Group, 2016-2017;
- UN Secretary General's Strategy and Co-ordination Group (SCG), 2015-16;
- Family Planning 2020 Reference Group, 2015-2016;
- Global Finance Facility Investors Group, 2015-2016;
- Global HIV Prevention Working Group, 2004-2010;
- Australian HIV Vaccine Consortium, 2000-2002;
- Australian Advisory Group on International Health, 2000-2001;
- Australian NCHECR, Scientific Advisory Committee, 1998-2002